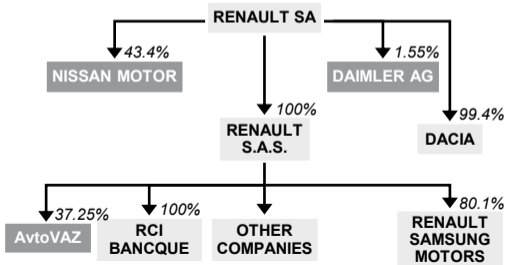


STRUCTURE OF RENAULT (2015)

GROUP STRUCTURE

- Renault Group
- Alliance and Cooperation



CAPITAL OWNERSHIP

BREAKDOWN OF CAPITAL AS A %



* The portion of shares held by employees and former employees that are taken into account in this category corresponds to shares held in the FCPE mutual fund.